

know the hardships that teachers face. I have been teaching for 28 years. Unions are needed in the school systems to ensure that teachers receive fair treatment.

2. Have you ever been a member of a union? If yes, please give the union name, local number, and dates active.

I have been a member of the Baltimore Teachers union from 1994-2018. I have been a member of TABCO from 2018-present.

Worker Rights

3. Expanding the right to collective bargaining.

Currently, a number of state and public school employees in Maryland have collective bargaining. However, many still do not. For example, state judiciary branch workers; grad students, adjuncts, and full-time faculty in the University of Maryland System; faculty at our state's community colleges; coordinators in community schools; and many county and city librarians; do not have the right to bargain collectively. If elected, will you sponsor and/or support legislation to grant these public employees the right to engage in collective bargaining with their employer?

Yes I will support legislation to grant the above employees the right to engage in collective bargaining with their employees.

4. Raising the minimum wage.

Our members see every day the harmful impact of a minimum wage that does not keep up with rising costs of living throughout the region. While Maryland will raise its minimum wage to \$15 per hour in 2025, it still will not be indexed to inflation, and Marylanders working at this compensation level will continue to fall behind. If elected to office, will you author and/or support legislation to tie the minimum wage to the rate of inflation?

As there is a bonafide formula that increases the minimum wage to inflation, then I will support legislation towards wage increase.

State service/public employee issues and rights

5. Binding arbitration in contract negotiations.

Maryland recognizes the importance of collective bargaining as a way to assure employees at the state, municipal, and school district level have a fair and democratic voice in the conditions that govern their employment. For many of those employees and their unions, when disagreements arise during negotiations, there is no mechanism by which those disputes can be resolved. In most cases when the parties reach an impasse, management can implement their proposals without the consent of the employees. Because of this, management often realizes there is no need to bargain in good faith.

To fix this flaw, many states and local governments have implemented binding arbitration. When an impasse arises at the bargaining table, management and the union agree to take their case to an objective, third party arbitrator. The arbitrator hears the case, and issues a ruling that both management and the employees must agree to. There is some form of binding arbitration for state employees in Connecticut, Delaware, and Maine, and Baltimore County offers binding arbitration for its municipal employees, for example.

Do you support objective, binding arbitration for contract negotiations for school district, city, county, and state employees? As an elected official, would you support strengthening those rights for the public employees that fall under your jurisdiction?

Yes, I support strengthening these rights.

6. Public employee compensation.

Under the current governor's administration, it is rare for state workers to get the compensation they deserve, even though the state has often had a budget surplus. As a result, too many public agencies have staffing problems, as many employees leave for better compensation in the private sector. What is your plan to assure state, county, and municipal employees (including workers employed at BCCC, the Maryland School for the Deaf, and all public, state-supported higher education institutions throughout the state) that their compensation levels will be financially competitive with the private sector?

Review pay differences then seek to close the pay gap; if necessary through legislation.

7. Health insurance transparency. Audits and budget analysis show some government healthcare surplus funds are being diverted for use in unrelated areas. In effect, employees are therefore paying much higher than their negotiated healthcare splits for employer self-insured healthcare coverage.

What should a public body (the state, the municipality, or the local school system) do with money refunded to employees' health insurance programs? As an elected official, will you sponsor legislation that would force government employers with self-funded insurance programs to be more transparent with actual claim cost, rebates and other refund programs?

Yes I would sponsor legislation that would encourage and support transparency.

8. Retirement for public employees: defined benefit versus defined contribution.

Most Maryland public employees have **defined benefit** retirement plans like a pension. This allows employees to plan for their retirement because they know exactly how much income they will be receiving. With **defined contribution** retirement plans like a 401(k), employees contemplating retirement are never quite sure when the right time is to retire because of

changes in their plan's investments. Do you support keeping public employee retirement plans as defined benefit/pension plans?

Yes.

9. Prescription drugs for retired state employees.

The State of Maryland is currently being sued by a group of retired state employees over the loss of their prescription drug coverage. Their position is the state has backed out of the promised retiree prescription drug benefit. Do you support full health benefits for retirees including prescription drug benefits? Under what circumstances, if any, would you agree to a reduction in benefits for retirees?

I would ~~not~~ support partial health benefits.

10. Appropriate staffing levels.

This past fall, numerous news reports confirmed what many state employees have already known: that staffing in a number of state agencies have fallen to levels that the safety of workers and the ability to carry out their duties has been compromised. For example, the Maryland Department of Health has not been able to admit court-ordered patients to state mental health facilities in accordance with the law due to the lack of staff. Likewise, the State Investment Park Commission found that park ranger staffing levels are too low to meet the demand of Maryland Residents wanting to visit our state's parks. The most recent state analysis shows nearly every state agency has at least a 10% vacancy rate, with some of the larger agencies having a vacancy rate over 15%! Would you support efforts to increase recruitment

and retention of qualified state, county and city employees? Would you make funding of additional staff a priority?

I would need more details and specifics as to what you are asking.

Public Education

11. General: What do you think are the major challenges facing Maryland's public education today? If elected, how would you help solve these problems?

Violence against staff, especially teachers as well as the mismanagement of assets. I would write legislation to thwart and address both of these issues.

12. Education funding.

The state has enacted the Blueprint for Maryland's Future, an ambitious plan developed by bipartisan education experts and stakeholders. The Blueprint will provide a world-class education our students need. Despite hand-wringing from the current governor, the state has the funding to pay for the Blueprint through Fiscal Year 2026. Beginning in FY 2027, the state will have to make decisions regarding revenues to continue to provide every student in the state the education they need. If elected, how would you propose the state fund the Blueprint? How will you advocate for these necessary revenues?

I would review what schools are spending currently as well as reviewing proposed needs. Then I would make that determination.

13. Living Wage for Paraprofessionals.

One element that was unfortunately unresolved by the Kirwan Commission recommendations was the pay for Paraprofessionals and School Related Personnel (PSRPs). For too many PSRPs throughout the state, their compensation levels are not enough to be considered a living wage. Will PSRP compensation be a high priority for you if you are elected to office? How can the state better show its appreciation to PSRPs working in our state's public schools?

Research would need to be done to identify PARA wages and compare them to other States, especially in successful school districts.

14. Public School Construction and Renovation.

In 2013, the state passed the 21st Century Schools Program, which allowed the Baltimore Public School System and the Maryland Stadium Authority to leverage bonds to renovate roughly 25 public school buildings. While a good start, Baltimore city still has the largest portfolio of aging and obsolete school buildings in the state; therefore, the program needs to be expanded. If elected, what will your administration do to assure more aging school buildings in Baltimore city will be eligible for renovations?

I would review the current legislation to make sure that it is enforced as well as making sure Baltimore Schools are in compliance regarding time lines.

15. Public charter schools and local oversight.

There are over 50 public charter schools in the state of Maryland, and the vast majority of them reside in Baltimore city. Private, out-of-state charter school operators have previously wished to weaken the state law overseeing charter schools to make teachers and staff employees of the charter board rather than employees of the local school district. This would remove all protections that teachers and staff have under their collective bargaining agreements. It would limit oversight of these privately run public charter schools by taking them out from under the purview of the local school boards. It would also give the private operators a "blank check waiver" from any local school board policy. Should charter school teachers and staff be

considered employees of the charter school or of the local school board? Should oversight of these schools be weakened?

Employees of the charter school will be employees of the school board. Oversight should not be weakened.

16. School vouchers and the BOOST program.

Maryland is a state that diverts public funding to send students to private schools - the BOOST school voucher program. While the program is not codified in law, the governor's budget every year has re-directed millions of dollars of public funds to these private schools, many of which discriminate against students and families who don't adhere to that school's beliefs such as gay marriage. If elected to office, what will be your plan regarding Maryland's BOOST school voucher program? Should the state ever give public dollars to students to attend a private school? Would you support tax breaks to corporations that fund student scholarships for private k-12 schools?

I would leave this program as is.

17. School Staffing.

In too many of our public schools, administrators are not following the law and are hiring people who are employees of non-profit organizations, some of whom are uncredentialed and untrained. Because they are not direct hires of the school district, they are not covered by the collective bargaining contract, nor are they held to the same accountability standards as certificated employees. If elected, will you work to ensure that school districts follow the law to prevent public schools from hiring employees from nonprofit organizations, circumventing the

collective bargaining agreement? Under any circumstances is it acceptable to you for a school to hire an uncredentialed and non-unionized employee to be involved in the education of Maryland students?

Of course we hire those qualified by the state requirements. Unfortunately many school jurisdictions have trouble finding qualified employees so they look to other avenues to find the best employees available.

18. Teacher recruitment and retention.

The global pandemic has exacerbated the increasingly challenging problem of teacher retention and recruitment. Far too often, experienced, successful educators are made to leave our school systems. Newly hired teachers in some alternative teacher education programs stay in the classroom for an average of 3 years. How can the state enact legislation to support the retention of the highest quality educators, and recruit more to their ranks?

We must provide safe environments for teachers. ~~and other~~ Many teachers leave certain environments due to violence against teachers. The state can write and enforce legislation.

19. Elected versus an appointed school board.

In 2022, the citizens of Baltimore city will finally be allowed to elect two additional members to the school board. Baltimore city is currently the only jurisdiction in the state whose entire School Board of Commissioners is appointed. In 2022 the board will expand from 10 to 12 seats, with the two additional seats being elected rather than appointed. Of the 23 other Maryland county school boards, 19 are fully elected, and four are an appointed/elected hybrid, with only Wicomico County having more appointed than elected positions. If elected, would you support

legislation transitioning Baltimore city to a fully elected or hybrid board with the majority of seats being elected? What is the optimal structure for Baltimore City's School Board and why?

As there are currently appointed school board members that do not have education backgrounds, they are not qualified to make decisions. I would support background requirements as well as compensation for their time.

20. Standardized testing in the schools.

In our state's public school system, instruction time in our classrooms is often pushed aside so that students may prepare for and take a plethora of standardized tests. What is your view on standardized testing in our state's public schools? If elected, what policy positions would you take regarding the number of standardized tests required of our students?

There is an obvious need for testing. Nevertheless the amount of testing needs to be regulated so that students do not experience testing burn out. I would meet with principals and other stakeholders to determine the amount of tests that are adequate. It should be standard among all systems in the state.

Vision for Baltimore Metropolitan Area and Maryland in General

21. Transportation.

When Governor Hogan cancelled the Red Line rail project, he replaced it with a revision of the MTA regional bus lines and renamed the system the Baltimore Link. How effective do you believe this new bus plan has been? How can the state improve the transportation needs of its residents?

This safety aspect should be addressed. The redline plan should be revisited to evaluate whether it is still appropriate and could meet the current needs of the citizens.

22. Revenues and closing unfair tax loopholes.

In order for the state, county, city, and local school system to continue to provide the services to Maryland residents that they deserve, do you believe the state must work to close loopholes in our tax structure? From things like instituting combined reporting (where out-of-state corporations no longer avoid paying taxes on the revenues they generate in Maryland) or a carried interest tax (where wealthy hedge fund managers pay the same income rate that the rest of Maryland residents pay), would you introduce and/or support legislation that would make our state tax code more fair?

Yes.

23. Privatization, General.

As public employees, each of our members works for an entity that is directly accountable to the residents we serve. Far too often, when jurisdictions and school districts choose to contract out or privatize those services, the level of accountability changes with those services. A private company or nonprofit is accountable to its board of directors or shareholders, and not necessarily to the residents that rely on its services. In addition, their employees are seldom unionized. If elected, would you support any plans to privatize and/or farm out work to a private company or nonprofit in our state and local governments or local school systems? If so, why?

That would depend on the needs of the school system. Nevertheless privatized workers must be accountable.

24. Privatization, specific.

On September 2, 2021, the Maryland Department of Health announced the Facilities Master Plan, which includes plans to close Western Maryland Hospital Center in Hagerstown and Deer's Head Hospital in Salisbury within the next 5 years by transferring patients to private facilities. In many cases, these facilities offer the only long-term care options for Maryland residents on dialysis or who are dealing with chronic respiratory problems. If elected, would you support the plan to close these state facilities? Would you support outsourcing state, county or city operations?

I would need to know why they are closing. But I would support outsourcing if there is a need.

25. State's mental health and addiction crisis.

The need for mental health and addiction services has increased during the pandemic. Mental health beds in the state hospital system are filled with court ordered patients. If elected, would you support increasing private and public resources for treatment to be sure all Maryland residents have access to the care they need?

Yes, if it is needed.

26. Vaccines and working with unions to return to work.

The COVID-19 pandemic has of course been a challenge for the safety of Maryland residents and our members who have been returning to work. While we hope that the worst of the pandemic is behind us, we know from past experiences with mutations of this novel virus, recovery and a return to normalcy may not be linear. Vaccines must be a part of a comprehensive strategy to get past the pandemic, as well as an important tool for fighting public health threats in the future. What role do you believe unions and management have in constructing a plan to vaccinate their workforce? What in your mind is the way unions and management can work together to make sure represented employees are offered a COVID-19 vaccine?

Vaccines should not be mandated for employees.
It should be their choice.